25 - Revenues and Performance Indicators - FY17 - BOR

Monday, January 11, 2016 4:38 PM

Revenues and Performance Indicators FY 2017

Center	1517	South Dakota Scholarships				
			Actual	Actual	Estimated	Estimated
PERFORMANCE INDICATORS			FY 2014	FY 2015	FY 2016	FY 2017
2010 Graduates			730	0	0	0
2011 Graduates			830	759	0	0
2012 Graduates			973	850	768	0
2013 Graduates			1220	997	868	817
2014 Graduates			0	1239	941	892
2015 Graduates			0	0	1252	1002
2016 Graduates			0	0	0	1277
Total Eligible Stud	lents		3753	3845	3829	3988

Printed 01/11/16 by ARRONO FINAL RECOMMENDATION DEV frmrpir - Page 1

University of South Dakota 1520 Center Actual Actual Estimated Estimated FY 2014 FY 2015 FY 2016 FY 2017 **REVENUES** 34,616,685 35,437,146 36,515,348 37,610,808 State Appropriations 0 0 0 Current Funds 0 ARRA - Stimulus Funding 0 0 0 0 One-Time State Appropriations 0 1,000,000 0 0 State Grants and Contracts 2,732,526 1,194,921 1,230,769 1,267,692 State Financial Aid 1,220,951 1,257,643 1,282,796 1,308,452 0 Federal Funds 0 0 0 8,104,526 8,347,661 Federal Grants and Contracts 10.195.009 7.868.471 9,370,187 Federal Financial Aid 9,200,665 9,009,795 9,744,994 0 0 Federal Appropriations 0 Other Funds - Student Revenues 0 0 0 0 0 0 19,628,288 19,628,288 14,047,072 14,468,485 State Support Tuition Allocation 17,830,661 17,867,988 14,047,072 Self-Support Tuition 14,456,211 14,633,109 14,468,485 23,485,384 23,485,384 Student Fees 20,495,264 20 549 156 Room and Board 14 886 347 16 484 633 16,633,134 16 891 016 87,983 HEFF - Physical Plant O&M 87,983 87,983 87,983 0 0 236,041 School and Public Lands 236,041 236,041 236,041 1,046,595 1,077,992 Other Grants and Contracts 2,307,930 1,110,332 1,018,607 1,038,979 Indirect Cost Recovery 1,692,110 1.059.758 9,720,968 9,915,388 8,115,369 10,113,695 Other Financial Aid Sales and Services of Auxiliary Enterprises 487,549 528,421 533,705 539,042 Other Sales and Services 11,604,475 11,957,316 12,076,889 12,197,658 0 Endo/Ecto Parasiticide Tax 0 0 Pesticide Application Tax 0 0 0 0 Transfers of Current Funds to Plant and -3,405,219 -3,071,640 -3,102,356 -3,133,380

Printed 01/11/16 by AAROWO FINAL RECOMMENDATION DEV frmrpir - Page 2

0

0

0

0

Loan Funds

 1,928,432
 6,948,770
 7,018,258
 7,088,441

 1,145,027
 1,727,955
 1,745,235
 1,762,687

 149,887,908
 155,449,986
 160,925,618
 163,815,037
 Plant Funds Loan Funds Total

Pederal financial aid includes all forms of financial aid, except student loans.

Printed 01/11/16 by ARRONO DEV frmrpir - Page 3 FINAL RECOMMENDATION

Center 1525 USD School of Medicine

	Actual	Actual	Estimated	Estimated
REVENUES	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	20,166,721	21,732,943	22,128,743	22,792,605
One-Time State Appropriations	0	0	0	0
State Grants and Contracts	317,209	191,683	197,433	203,356
State Financial Aid	0	0	0	0
Federal Funds	0	0	0	0
Federal Grants and Contracts	10,227,803	7,316,407	7,535,899	7,761,976
Federal Financial Aid	0	0	0	0
Federal Appropriations	33,461	0	0	0
Other Funds - Student Revenue	0	0	0	0
State Support Tuition Allocation	9,540,618	9,780,432	9,779,096	9,779,096
Self-Support Tuition	3,110,224	3,383,005	3,248,018	3,345,459
Student Fees	4,392,381	4,634,932	4,773,980	4,773,980
Room and Board	0	0	0	0
HEFF - Physical Plant O&M	0	0	0	0
Other Funds	0	0	0	0
School and Public Lands	0	0	0	0
Other Grants and Contracts	890,938	806,226	830,413	855,325
Indirect Cost Recovery	1,298,449	932,724	951,379	970,406
Other Financial Aid	0	0	0	0
Sales and Services of Auxiliary Enterprises	0	0	0	0
Other Sales and Services	2,649,183	2,226,869	2,249,138	2,271,629
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	0	0	0	0
Transfers of Current Funds to Loan Funds	-463,188	-49,357	0	0
Plant Funds	0	0	0	0
Loan Funds	503,441	844,520	852,965	861,495

Printed 01/11/16 by AARONO FINAL RECOMMENDATION DEV frmrpir - Page 4

Revenues and Performance Indicators
FY 2017
52,667,240 51,800,384 52,547,064 53,615,327 Total

FINAL RECOMMENDATION DEV frmrpir - 7age 5 Printed 01/11/16 by AARONO

1530 South Dakota State University Center Actual Estimated Actual Estimated FY 2014 FY 2015 FY 2016 FY 2017 **REVENUES** 43,071,020 44,461,558 46,601,323 47,999,363 State Appropriations 0 0 0 0 ARRA - Stimulus Funding One-Time State Appropriations 0 0 0 2,849,235 2,849,235 2,849,235 State Grants and Contracts 3,425,168 2,253,694 State Financial Aid 2,044,287 2,148,990 2,148,990 0 Federal Funds 0 0 0 23,374,232 23,374,232 23,374,232 12,485,322 12,485,322 12,485,322 22.860,099 Federal Grants and Contracts 12,955,530 Federal Financial Aid Federal Appropriations 0 0 0 0 Other Funds - Student Revenue 0 0 0 0 34,814,261 35,702,927 35,702,927 State Support Tuition Allocation 33,008,203 17,407,672 Self-Support Tuition 14,889,242 16,746,689 18,278,055 48,283,817 48,283,817 Student Fees 41,858,249 44,695,978 28,360,764 29.778.802 Room and Board 27,804,671 26 100 253 131,975 HEFF--Physical Plant O&M 131,975 131,975 131.975 Other Funds 0 0 0 0 School and Public Lands 548,451 548,451 548,451 548,451 Other Grants and Contracts 4,787,879 5,423,176 5,802,799 5,976,883 5,427,784 5,427,784 5,427,784 Indirect Cost Recovery 5,347,109 3,933,027 3,933,027 3,933,027 Other Financial Aid 3.648.867 9,704,536 9,504,172 9,504,172 9 789 297 Sales and Services of Auxiliary Enterprises 19,284,755 19,863,297 Other Sales and Services 20,409,660 23,959,196 Endo/Ecto Parasiticide Tax 250,000 250,000 250,000 250,000 529,085 BAB Subsidy 558,811 551,057 513,699 0 0 Pesticide Application Tax 0 0 Transfers of Current Funds to Plant and 0 0 0 0

Printed 01/11/16 by AAROWO FINAL RECOMMENDATION DEV frmrpir - Page 6

-14.660.619

36.999.097

-13.306.841

27.820.238

-13,983,730

32,409,667

-13.983.730

32.409.667

Loan Funds

Plant Funds

Revenues and Performance Indicators
FY 2017

2,247,245 2,374,152 2,310,698 2,310,698
270,185,062 271,427,586 283,941,507 292,167,690 Loan Funds Total

Federal financial aid includes all forms of financial aid, except student loans.

Printed 01/11/16 by AARONO DEV frmrpir - Page 7 FINAL RECOMMENDATION

Center 1533 SDSU Extension

	Actual	Actual	Estimated	Estimated
REVENUES	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	8,255,744	8,318,361	8,461,772	8,715,625
State Grants and Contracts	105,788	132,777	119,283	119,283
State Financial Aid	0	0	0	0
Federal Funds	0	0	0	0
Federal Grants and Contracts	1,489,888	1,386,112	1,438,000	1,438,000
Federal Financial Aid	0	0	0	0
Federal Appropriations	3,825,649	5,146,013	4,485,831	4,485,831
Other Funds - Student Revenue	0	0	0	0
State Support Tuition and System Fee Allocation	0	0	0	0
Self-Support Tuition	0	0	0	0
Student Fees	0	0	0	0
Room and Board	0	0	0	0
HEFF - Physical Plant O&M	0	0	0	0
Other Funds	0	0	0	0
School and Public Lands	0	0	0	0
Other Grants and Contracts	90,619	175,416	175,416	175,416
Indirect Cost Recovery	3,092	0	0	0
Other Financial Aid	0	0	0	0
Sales and Services of Auxiliary Enterprises	0	0	0	0
Other Sales and Services	1,410,687	1,639,639	1,721,621	1,807,702
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	280,273	249,829	280,273	249,829
Transfers of Current Funds to Plant and Loan Funds	0	0	0	0
Plant Funds	0	0	0	0

Printed 01/11/16 by AARONO FINAL RECOMMENDATION DEV frmrpir - Fage 9

Revenues and Performance Indicators
FY 2017

0 0 0 0 0
15,461,740 17,048,147 16,682,196 16,991,686 Loan Funds Total

FINAL RECOMMENDATION DEV frmrpir - Fage 9 Printed 01/11/16 by ARRONO

Center 1536 Agricultural Experiment Station

	Actual	Actual	Estimated	Estimated
REVENUES	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	12,111,288	11,728,484	11,929,664	12,287,554
State Grants and Contracts	358,954	290,530	324,742	324,742
State Financial Aid	0	0	0	0
Federal Funds	0	0	0	0
Federal Grants and Contracts	9,157,067	8,109,098	8,109,098	8,109,098
Federal Financial Aid	0	0	0	0
Federal Appropriations	3,065,527	4,887,768	3,382,482	3,382,482
Other Funds - Student Revenue	0	0	0	0
State Support Tuition and System Fee Allocation	0	0	0	0
Self-Support Tuition	0	0	0	0
Student Fees	0	0	0	0
Room and Board	0	0	0	0
HEFF - Physical Plant O&M	0	0	0	0
Other Funds	0	0	0	0
School and Public Lands	68,458	63,840	63,840	63,840
Other Grants and Contracts	5,347,435	5,381,051	5,364,243	5,364,243
Indirect Cost Recovery	0	0	0	0
Other Financial Aid	0	0	0	0
Sales and Services of Auxiliary Enterprises	0	0	0	0
Other Sales and Services	6,229,614	6,687,440	6,458,527	6,458,527
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	186,530	184,810	185,670	185,670
Transfers of Current Funds to Plant and	-39,257	-1,012,218	-1,012,218	-525,738
Loan Funds	0	0	0	0
Plant Funds	39,257	1,012,218	1,012,218	525,738
Loan Funds	0	0	0	0

Printed 01/11/16 by AARONO FINAL RECOMMENDATION DEV frmrpir - Page 10

Revenues and Performance Indicators
FY 2017
36,524,873 37,333,021 35,818,266 36,176,156 Total

FINAL RECOMMENDATION DEV frmrpir - 7age 11 Printed 01/11/16 by AARONO

Center 1540 SD School of Mines and Technology

	Actual	Actual	Estimated	Estimated
REVENUE\$	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	15,378,555	16,585,907	16,830,814	16,999,122
ARRA - Stimulus Funding	0	0	0	0
One-Time State Appropriations	1,128,055	462,396	0	0
State Grants and Contracts	1,664,060	2,107,387	1,865,038	1,875,000
State Financial Aid	410,423	492,141	492,000	492,000
Federal Funds	0	0	0	0
Federal Grants and Contracts	7,714,241	10,263,078	9,082,824	9,085,000
Federal Financial Aid	2,679,548	2,875,581	2,875,000	2,875,000
Federal Appropriations	0	0	0	0
Other Funds - Student Revenue	0	0	0	0
State Support Tuition Allocation	9,056,542	9,567,113	10,308,201	10,308,201
Self-Support Tuition	651,621	751,288	749,789	750,000
Student Fees	13,755,244	15,349,583	16,163,926	16,163,926
Room and Board	5,026,080	5,706,772	5,849,441	6,456,916
HEFFPhysical Plant O&M	34,093	34,093	34,093	34,093
Other Funds	0	0	0	0
School and Public Lands	121,523	136,604	133,022	133,022
Other Grants and Contracts	370,243	1,817,744	1,608,703	1,600,000
Indirect Cost Recovery	1,875,032	2,737,123	2,484,380	2,500,000
Other Financial Aid	2,987,229	3,242,535	3,240,000	3,240,000
Sales and Services of Auxiliary Enterprises	2,321,727	2,863,442	2,865,000	2,865,000
Other Sales and Services	1,816,197	1,706,640	1,750,000	1,750,000
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	0	0	0	0
Transfers of Current Funds to Plant and	-2,502,612	-2,769,418	-2,872,210	-2,875,000
Loan Funds	0	0	0	0
Plant Funds	468,650	592,746	538,578	540,000

FINAL RECOMMENDATION DEV frmrpir - Fage 12

Revenues and Performance Indicators
FY 2017

43,670 41,182 42,000 42,500
65,000,121 74,563,937 74,040,599 74,834,780

Federal financial aid includes all forms of financial aid, except student loans.

Total

Loan Funds

DEV frmrpir - Page 13 Printed 01/11/16 by AARONO FINAL RECOMMENDATION

Northern State University Center 1550 Actual Estimated Actual Estimated FY 2014 FY 2015 FY 2016 FY 2017 **REVENUES** 0 0 0 0 Current Funds 13,479,903 12.684.573 13,146,582 13.884.300 State Appropriations 0 0 ARRA - Stimulus Funding 0 0 One-Time Appropriations State Grants and Contracts 294,067 1,469,854 250,000 250,000 375,000 375,000 State Financial Aid 412,171 368,268 0 0 Federal Funds 0 0 Federal Grants and Contracts 806.587 1,142,479 1,200,000 1,200,000 Federal Stimulus ARRA 0 0 0 0 Federal Financial Aid 3,482,863 3,417,398 3,420,000 3,420,000 0 0 0 Federal Appropriations 0 Other Funds - Student Revenue 0 0 0 State Support Tuition Allocation 4,854,766 4,643,007 4,591,000 4,591,000 5,032,145 5,114,000 5.267,000 Self-Support Tuition 4 542 349 5,120,898 5,120,000 5,120,000 Student Fees 5 398 456 Room and Board 4,208,590 4,077,316 4.200.000 4,326,000 36,293 HEFF--Physical Plant O&M 36,293 36,293 36,293 Other Funds 0 0 0 0 183,393 School and Public Lands 185,393 183,393 183.393 412,835 549,532 600,000 600,000 Other Grants and Contracts 45,158 45,000 Indirect Cost Recovery 36.429 45.000 2,500,000 Other Financial Aid 2.367.445 2.493.055 2.500.000 1,851,028 1,850,000 Sales and Services of Auxiliary Enterprises 1,775,452 1,850,000 Other Sales and Services 1,918,908 2,125,656 2,125,000 2,125,000 0 0 0 Endo/Ecto Parasiticide Tax 0 Pesticide Application Tax 0 0 0 0 -1,022,297 Transfers of Current Funds to Plant and -1.695.448 -1,523,929 -1.018.059 Loan Funds 0 0 0 0

Printed 01/11/16 by ARROWO FINAL RECOMMENDATION DEV frmrpir - Page 14

 2,537,571
 3,120,868
 12,457,892
 2,066,458

 708,898
 734,260
 735,000
 735,000

 44,968,198
 48,033,261
 57,260,184
 47,556,385
 Plant Funds Loan Funds Total

Federal financial aid includes all forms of financial aid, except student loans.

Printed 01/11/16 by AARONO DEV frmrpir - Page 15 FINAL RECOMMENDATION

Center 1560 Black Hills State University

	Actual	Actual	Estimated	Estimated
REVENUES	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	8,841,906	8,970,163	9,195,701	9,379,615
ARRA - Stimulus Funds	0	0	0	0
One-Time State Appropriations	109,275	9,730	0	0
State Grants and Contracts	281,937	509,297	500,000	500,000
State Financial Aid	319,849	359,276	385,000	410,000
Federal Funds	0	0	0	0
Federal Grants and Contracts	2,691,405	2,333,087	2,400,000	2,500,000
Federal Financial Aid	6,276,481	5,669,214	5,700,000	5,800,000
Federal Appropriations	0	0	0	0
Other Funds - Student Revenue	0	0	0	0
State Support Tuition Allocation	8,156,565	7,433,000	7,507,330	7,507,330
Self-Support Tuition	10,712,285	10,630,281	10,842,887	11,059,744
Student Fees	5,030,545	4,705,609	4,823,249	4,823,249
Room and Board	4,629,379	4,306,381	4,521,700	4,612,134
HEFFPhysical Plant O&M	31,161	31,161	31,161	31,161
Other Funds	0	0	0	0
School and Public Lands	173,360	173,360	173,360	173,360
Other Grants and Contracts	88,734	109,520	110,000	115,000
Indirect Cost Recovery	493,218	301,930	325,000	340,000
Other Financial Aid	2,001,271	2,004,578	2,010,000	2,020,000
Sales and Services of Auxiliary Enterprises	2,456,818	2,344,953	2,400,000	2,500,000
Other Sales and Services	1,359,967	1,295,398	1,315,000	1,385,000
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	0	0	0	0
Transfers of Current Funds to Plant and Loan Funds	-1,895,940	-1,000,000	-1,000,000	-1,000,000
Plant Funds	669,199	111,423	110,000	110,000

Printed 01/11/16 by ARRONO FINAL RECOMMENDATION DEV frmrpir - Page 16

Revenues and Performance Indicators
FY 2017

30,735 29,827 30,000 30,000
52,458,150 50,328,188 51,380,388 52,296,593 Total

Federal financial aid includes all forms of financial aid, except student loans.

Loan Funds

DEV frmrpir - Page 17 Printed 01/11/16 by AARONO FINAL RECOMMENDATION

Revenues and Performance Indicators FY 2017 Center 1570 Dakota State University

Center	1570	Dakota State University				
			Actual	Actual	Estimated	Estimated
REVENUES			FY 2014	FY 2015	FY 2016	FY 2017
Current Funds			0	0	0	0
State Appropriation	ons		9,020,489	9,194,553	9,395,704	9,500,000
ARRA - Stimulus	Funding		0	0	0	0
One-Time State A	Appropriations		205,025	226,329	468,646	0
State Grants and	Contracts		1,069,493	1,023,201	1,025,000	1,025,000
State Financial A	id		208,963	237,184	250,000	250,000
Federal Funds			0	0	0	0
Federal Grants a	nd Contracts		2,651,714	1,025,190	2,000,000	2,000,000
Federal Financial	Aid		3,397,852	4,203,680	4,210,000	4,210,000
Federal Appropria	ations		0	0	0	0
Other Funds - Stu	udent Revenue		0	0	0	0
State Support Tui	ition		4,570,624	4,658,524	4,700,000	4,700,000
Self-Support Tuiti	ion		6,710,200	7,475,052	7,700,000	7,900,000
Student Fees			4,571,034	4,687,292	4,775,000	4,775,000
Room and Board			3,261,393	3,293,156	3,300,000	3,300,000
HEFFPhysical F	Plant O&M		22,362	22,362	22,362	22,362
Other Funds			0	0	0	0
School and Public	c Lands		173,360	182,135	173,360	173,360
Other Grants and	Contracts		249,041	253,645	255,000	255,000
Indirect Cost Rec	overy		577,580	344,193	325,000	325,000
Other Financial A	id		1,084,825	1,047,053	1,040,000	1,040,000
Sales and Service	es of Auxiliary Enterprises		891,384	849,497	835,000	835,000
Other Sales and	Services		1,293,122	1,193,235	1,200,000	1,200,000
Endo/Ecto Parasi	ticide Tax		0	0	0	0
Pesticide Applica	tion Tax		0	0	0	0
Transfers of Cum	ent Funds to Plant and		-883,878	-940,949	-950,000	-950,000
Loan Funds			0	0	0	0
Plant Funds			630,970	955,879	950,000	950,000

Printed 01/11/16 by AARONO FINAL RECOMMENDATION DEV frmmpir - Page 18

Revenues and Performance Indicators FY 2017 343,110 394,707 395,000 395,000 40,048,663 40,325,918 42,070,072 41,905,722

DEV frmrpir - Page 19

Total Federal financial aid includes all forms of financial aid, except student loans.

Loan Funds

Printed 01/11/16 by AARONO FINAL RECOMMENDATION

Center 1580 SD School for the Deaf

	Actual	Actual	Estimated	Estimated
REVENUE\$	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	2,697,587	2,763,390	2,799,698	2,848,337
State Grants and Contracts	0	0	0	0
State Financial Aid	0	0	0	0
Federal Funds	0	0	0	0
Federal Grants and Contracts	0	0	0	0
Federal Financial Aid	0	0	0	0
Federal Appropriations	0	0	0	0
Other Funds - Student Revenue	0	0	0	0
State Support Tuition and System Fee Allocation	0	0	0	0
Self-Support Tuition	0	0	0	0
Student Fees	0	0	0	0
Room and Board	0	0	0	0
HEFF - Physical Plant O&M	0	0	0	0
Other Funds	0	0	0	0
School and Public Lands	97,959	97,959	97,959	97,959
Other Grants and Contracts	0	0	0	0
Indirect Cost Recovery	0	0	0	0
Other Financial Aid	0	0	0	0
Sales and Services of Auxiliary Enterprises	0	0	0	0
Other Sales and Services	365,664	134,580	150,000	200,000
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	0	0	0	0
Transfers of Current Funds to Plant and Loan Funds	0	0	0	0
Plant Funds	0	0	0	0

Printed 01/11/16 by AARONO FINAL RECOMMENDATION DEV frmrpir - Fage 20

Revenues and Performance Indicators
FY 2017

0 0 0 0 0
3,161,210 2,995,929 3,047,657 3,146,296 Loan Funds Total

FINAL RECOMMENDATION DEV frmmpir - Tage 21 Printed 01/11/16 by AARONO

Center 1590 SD School for the Blind and Visually Imp

	Actual	Actual	Estimated	Estimated
REVENUE\$	FY 2014	FY 2015	FY 2016	FY 2017
Current Funds	0	0	0	0
State Appropriations	2,755,726	2,843,636	2,913,942	3,043,254
State Grants and Contracts	0	0	0	0
State Financial Aid	0	0	0	0
Federal Funds	0	0	0	0
Federal Grants and Contracts	261,142	232,998	240,000	50,000
Federal Financial Aid	0	0	0	0
Federal Appropriations	0	0	0	0
Other Funds - Student Revenue	0	0	0	0
State Support Tuition Allocation	0	0	0	0
Self-Support Tuition	0	0	0	0
Student Fees	0	0	0	0
Room and Board	0	0	0	0
HEFF - Physical Plant O&M	0	0	0	0
Other Funds	0	0	0	0
School and Public Lands	96,531	120,565	120,000	120,000
Other Grants and Contracts	0	0	0	200,000
Indirect Cost Recovery	0	0	0	0
Other Financial Aid	0	0	0	0
Sales and Services of Auxiliary Enterprises	0	0	0	0
Other Sales and Services	164,475	37,581	150,000	150,000
Endo/Ecto Parasiticide Tax	0	0	0	0
Pesticide Application Tax	0	0	0	0
Transfers of Current Funds to Plant and Loan Funds	0	0	0	0
Plant Funds	0	0	0	0
Loan Funds	0	0	0	0

FINAL RECOMMENDATION DEV frmrpir - Fage 22

Revenues and Performance Indicators
FY 2017

3,277,874 3,234,780 3,423,942 3,563,254 Total

FINAL RECOMMENDATION DEV frmrpir - 7age 22 Printed 01/11/16 by AARONO